



### To build China's leading integrated commodity supply chain service platform

2017 Annual Results

March 2018



# **1. Industry Update**

### China's Supply Chain Service Industry



Chinese enterprises have increasing demand for professional supply chain services. Currently, China's market size of supply chain service industry has reached over US\$1.6 trillion and is likely to exceed US\$3 trillion by 2023.



(US\$ billion)



### 2018-2023 China Supply Chain Service Industry Market Size



Source: Qianzhan Industrial Research Institute.



### **China's Commodity Price Index in 2017**

### Performances of Commodity Price Indices & Global Macro-Economic Changes in 2017





- JPM Global Composite PMI
- China Commodity Price Index: Nonferrous Metals
- China Commodity Price Index: Steel
- China Commodity Price Index: Agriculture
- China Commodity Price Index: Mining
- Global GDP: Real YoY Growth

Source: Wind, United Credit Ratings.



# 2. Business & Strategy Update

### **E-commodities – Four Business Segments**





Α.	Supply Chain		
Trading			

- Continue the past supply chain trading business
- Continue to provide upstream and downstream customers with sale, procurement and other services of commodities (e.g. coal, iron ore, nonferrous metals, petrochemical products)
- Deliver steady and scalable services to customers amid parallel development of diverse commodities
- Use a point-toline and line-toarea approaches to gradually shape a commodity supply chain ecosystem ground network with key seaports, ports and logistics nodes as points and road, railway and sea transport as lines

B. Supply Chain

Provide industry related customers

C. Supply Chain

- with supply chain financing services, e.g. financial leasing, commercial factoring, trade finance
- Set up an industrial investment fund with • commodity spot trading as a basis, integrated with futures market to pursue the crossperiod, cross-market and cross-types future-spot hedging and basis trading
- Develop and operate a wide range of platforms including big data transport service platform, supply chain financing platform, multi-commodity trading platform

D. Internet Intelligent Platform

Enter into strategic partnership with many professional institutions via controlling interest, equity participation, cooperation, etc., and leverage technologies such as artificial intelligence, big data, block chain, IoT to create a *sky network* 

Going forward, the "ground network" and the "sky network" will be effectively combined to achieve connection among business segments and create synergies. The collection, consolidation and analysis of data derived from commodity supply chain segments enable us to realize the true convergence of information flow, commodities trading flow and capital flow and develop into a leading integrated commodity supply chain service platform Build China's Leading Integrated Commodity Supply Chain Service Platform 🎉 👼



--Making Commodity Trading Simpler

Diversified commodity supply chain trading to avoid industry risk of single category, with solid profitability

Integrated supply chain services built on strategic presence of logistics and warehousing facilities through a "Point + Line" approach

Tap on business resources and supply chain system advantages to build strong and secure supply chain financing platform

Create a supply chain ecosystem combining information flow, commodities trading flow and capital flow through big data collection

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E-Commodities has become China's largest imported coking coal supply chain service provider. By leveraging the existing supply chain service integrating logistics, warehousing, processing and distribution and more than 20 years of experience of the management and team in the commodity industry, E-Commodities will further expand to diversified commodity supply chain services covering iron ore, non-ferrous metals and petrochemicals.





Currently, the Company's sales include not only revenue from supply chain trading business, but also incremental revenue generated from a series of supply chain services e.g. logistics, warehousing, processing

Note: Net profit for 2016 was adjusted net operating profit excluding gains from restructuring of senior notes.

### 2)"Point + Line" Strategic Presence of Logistics and Warehousing Facilities》显大宗

E-Commodities has a deep understanding on domestic, overseas and cross-border transportation and a strategic presence of rail, road and marine transport routes and key gateways and ports. It provides efficient and exact transport, distribution and warehousing services for our clients, while collecting information on cargos, trucks, shipping, warehousing, etc. on a real time basis for optimizing logistics plans after analysis and consolidation.



A "Point + Line" approach in which logistics parks and warehousing ("points") are closely connected by railways, shipping routes, road transports ("lines") enables E-Commodities' logistics system to cover the northern, eastern, central and northeastern China

# Strategic Partnership with SOEs



E-Commodities pursues a growth strategy highly in line with the national policy and has entered into strategic partnership with many SOEs. Leveraging our business advantages, flexible market response mechanism, innovative management system and experience management team, E-Commodities will enhance cooperation and complementary endeavors in various forms.







# **3** Supply Chain Financing Service Platform



Based on our strong supply chain system, E-Commodities has established our own financial service platform and designed financial leasing and commercial factoring services focusing on large receivables and payables. Going forward, E-Commodities plans to further commence innovative supply chain financing business, establish diversified business channels and a broader presence based upon market and customer needs



# 4 E-Commodities Internet Intelligent Platform



Based on deep expertise and experience in commodities, and collection, consolidation and analysis of commodity big data with new Internet technologies, E-Commodities optimizes quality resources across the commodity supply chain and effectively connects the larger and less frequent commodity trading with the smaller and more frequent financial services. In doing so, it creates an integrated supply chain ecosystem of information flow, commodities trading flow and fund flow, which is of great appeal to the remaining small, medium and individual players.



E-Commodities Platform for Easier Commodity Trading





#### Connectivity of the entire supply chain

- · Efficiency improvement: Fully capitalize on the connectivity brought about by the Internet to realize coordination and data sharing across the entire supply chain including warehousing, transportation, processing and port;
- · Authenticity & credibility: Obtain real first-hand data that cannot be tampered with, ensuring authenticity and credibility of logistics and trading data

### that can be quickly replicated

· Leverage technologies to consolidate the management model and risk control approaches for quick replication and scale of economy

Independent R&D experience in

trading and logistics platforms

- R&D experience in commodity supply chain platforms, auto transportation logistics platforms and crowdsourcing platforms
- Profound insights and rich experience in online and offline integration

Cooperation with big data and technology platforms

· Focus on advanced technologies and continue to improve supply chain management using blockchain, IoT and other technologies:

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· Invest in the data company, underline collection and analysis of industry data and unlock the full value of data



# **3. 2017 Annual Financials Update**

### **Financial Update**



### Sales Revenue/Gross Profit/Margin (HK\$ million)



Supply Cha	in Trading Sale	s Revenue
Product	Amount (HK\$ million)	As % of Total Revenue
Coal	19,428	93.06%
Petrochemicals	846	4.05%
Iron Ore	274	1.31%
Non-ferrous Metals	226	1.08%
Logistics Services	94	0.45%
Others	10	0.05%
Total	20,878	100%

- Supported by increased supply chain trading volume, the Company generated sales revenue of HK\$20.878 bn in 2017, up by 54.63% compared with HK\$13.502 bn in 2016
- Coking coal contributed sales revenue of HK\$18.368 bn or 87.98% and generated gross profit of HK\$1.497 bn
- Gross profit margin slipped to 8.72% from 13.87% for the same period in 2016, reflecting the slight decrease in profit margin of coking coal and the moderately lowered profit target due to new expansion of other non-coking coal commodities

### **Financial Update (Cont'd)**



#### **Operating Expense (HK\$ million)**



(HK\$ million)	2016	2017
Finance Income	8	7
Finance Costs	(156)	(156)
Net Finance Costs	(148)	(149)
As % of Operating Revenue	-1.10%	-0.71%

The Company issued US\$40 mm 5-year 5% convertible bonds in September 2017. Therefore, compared with 2016, although the Company had no interest payment for the highinterest debt in 2017, it posted interest payment for the convertible bonds. As a result, the finance costs remained basically flat

(HK\$ million)	2016	2017
Distribution Cost	(193)	(296)
Administrative Expenses	(525)	(378)
Other Operating Expenses, Net	(15)	(0)
Total Operating Expenses (Excluding Reversal of Impairment of Long-term Assets)	(733)	(674)
As % of Operating Revenue	-5.43%	-3.23%

- The Company recorded total operating expenses of HK\$674 mm in 2017, down by 8.05% compared with 2016. Operating expenses as percentage of sales revenue decreased from 5.43% in 2016 to 3.23%
- Distribution cost increased by 53.37% in 2017 due to business expansion while administrative expenses decreased by 28% due to decreased payment of annual bonus paid and decreased professional expenses incurred in 2017

#### Finance Income/Costs (HK\$ million)



### Financial Update (Cont'd)



#### Net Profit/EPS (HK\$ million/HK\$)



(HK\$ million)	2016/12/31	2017/12/31
Assets	3,604	6,239
Liabilities	1,901	3,670
Total Equity	1,703	2,568
D/A Ratio	52.74%	58.83%

- As at the end of 2017, the Company's D/A ratio grew to 58.83% from 52.74% as at the end of 2016
- Asset increase in 2017 was mainly due to:
  - Increase in trade and other receivables due to increased volume, as well as recourse discounting and pledged loans against bills receivable
- Upswing in liabilities in 2017 was mainly due to:
  - Increased bank loans
  - Issuance of US\$40 mm 5-year 5% convertibles on September 14, 2017
- Besides, in 2017, out of strategic considerations, the Company acquired the Salaqi coal processing plant and the exclusive logistics service right for the Salaqi Rail Logistics Park

(HK\$ million/HK\$)	2016	2017
Net Profit	2,872	904
Profit Attributable to Shareholders	2,874	905
Adjusted Net Profit (Excluding Gains from Restructuring of High-interest Debt)	924	904
EPS (Diluted)	1.488	0.285
Adjusted EPS (Diluted)	0.479	0.285

- The Company posted net profit of HK\$904 mm in 2017, remained basically flat with last year. In 2016, the Company's net profit stood at HK\$2.872 bn, excluding the impact of gains from the debt restructuring, adjusted net profit was HK\$924 mm
- Diluted EPS was HK\$0.285 as at December 31, 2017

#### Assets/Liabilities (HK\$ million)



### **Financial Update (Cont'd)**





(HK\$ million)	2016/12/31	2017/12/31
Current Assets	2,791	5,162
Current Liabilities	1,729	3,301
Net Current Asset	1,062	1,861
Cash and Cash Equivalents	534	551
Quick Ratio	1.61	1.56

As at December 31, 2017, the Company's current assets increased by 84.95% over the same period in 2016, which was due to increase in trade and other receivables due to increased volume as well as recourse discounting and pledged loans against bills receivable. Current liabilities rose by 90.92% over the end of 2016, which was mainly due to the increase of secured bank and other loans

Quick ratio was 1.56

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(HK\$ million)	2016	2017
BoP Cash and Cash Equivalents	260	534
Cash Flow from Operating Activities	382	(393)
Cash Flow from Investing Activities	403	(690)
Cash Flow from Financing Activities	(504)	1,090
Impact of Change in Foreign Exchange Rates	(7)	10
EoP Cash and Cash Equivalents	534	551

- In 2017, cash outflow from operating activities was HK\$393 mm. It was mainly due to HK\$1,224 mm net cash received from recourse discounting and pledged loans against bills receivable, both of which had been accounted for under financing activities, though the bills receivable were received from sales
- Cash outflow from investing activities stood at HK\$690 mm. It was generated mainly from the payment for purchase of PP&E and intangible assets and the increase in restricted bank deposits as collateral for banking facilities in respect of the Group borrowings, issuance of bills, and letters of credit by the Group
- The Company posted a cash inflow from financing activities of HK\$1,090 mm. It
  was mainly due to an increase of net proceeds from bank and other loans during
  2017, including HK\$1,224 million net cash received from recourse discounting and
  pledged loans against bills receivable

#### **Cash Flow (HK\$ million)**



BoP Cash and Cash Equivalents
 Cash Flow from Operating Activities

Cash Flow from Investing Activities

Cash Flow from Financing Activities



#### **Liabilities and Liquidity**



	2016/12/31	2017/12/31
Liabilities/Assets	52.74%	58.83%
EBITDA/Interest	837%	862.07%
Liabilities/EBITDA	0.60	1.97

 The Company had managed the D/A ratio as at 31 Dec 2017 to 58.83% from 52.74% for the year ended 2016, debt level remains stable and liquidity healthy

#### **2017 Dividend Calculation**

#### (HK\$)

Profit attributable to equity shareholders in 2017	904,742,000
Profit attributable to equity shareholders in 1H 2017	477,897,000
Profit attributable to equity shareholders in 2H 2017	426,845,000
Profit attributable to equity shareholders in 2H 2017 *25%	106,711,250
TSO at Dec 31, 2017	3,157,298,356
Dividend per Share(HK\$)	0.034
TSO at Mar 22, 2018	3,121,874,356
Est. Dividend to be paid for 2H 2017	106,143,728

 On March 22, 2018, an estimated final dividend in cash of HK\$ 0.034 per share or approximately HK\$ 106 mm has been reviewed and approved by the Board of Directors, which will be submitted on the coming AGM for voting and approval



# 4. Appendix

### **Shareholding Structure**





#### Notes:

- 1. As of December 31, 2017, the Company had approximately 3.157 billion shares in total.
- 2. As indicated above, China Minmetals HK beneficially owns 12.69% shares in the Listco. Ms. Wang Yihan and Mr. Wang Xingchun are acting in concert, and they collectively hold 37.22% shares in the ListCo.



# Thank you!

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